

Financial Statements of

NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION

March 31, 2026



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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Nova Scotia Community College Foundation

Opinion

We have audited the financial statements of Nova Scotia Community College Foundation (the Entity), which comprise:

- the statement of financial position as at March 31, 2026
- the statement of operations, accumulated surplus and net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2026, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font and is underlined with a single horizontal stroke.

Chartered Professional Accountants

Halifax, Canada

June 24, 2026

NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION

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NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION

Statement of Financial Position

March 31

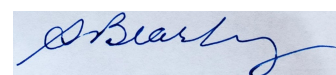
	2026	2025
FINANCIAL ASSETS		
Cash	\$3,544,932	\$7,486,156
Accounts receivable	28,969	360,154
Investments (Note 6)	40,987,897	35,147,636
	\$44,561,798	\$42,993,946
LIABILITIES		
Accounts payable and accrued liabilities	\$31,478	\$13,718
Due to Nova Scotia Community College	109,210	1,239,846
Deferred contributions (Note 5)	43,028,435	40,347,707
	\$43,169,123	\$41,601,271
Accumulated surplus and net financial assets	\$1,392,675	\$1,392,675

See accompanying notes to the financial statements

On behalf of the Board:

John W Lindsay Jr
John W Lindsay Jr (Jun 25, 2026 20:59:02 ADT)

Chair



Treasurer

NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION
Statement of Operations, Accumulated Surplus, and Net Financial Assets
Year ended March 31

	Budget	2026	2025
REVENUES			
NSCC designated gifts	\$1,834,075	\$1,890,178	\$1,875,958
Other designated gifts	325,815	343,063	219,302
Donations	10,460,815	9,105,722	9,349,213
Capital gift (Note 4)	-	107,184	5,000
Investment income	240,000	204,710	383,273
	\$12,860,705	\$11,650,857	\$11,832,746
EXPENDITURES			
Salaries and benefits	\$1,975,840	\$2,042,255	\$1,976,832
Operating supplies and services	281,600	335,757	382,863
Equipment, rentals, and other administration	82,450	91,882	87,213
Scholarships and bursaries	6,200,000	5,703,667	5,726,228
Granting	4,080,815	3,477,296	3,283,553
	\$12,620,705	\$11,650,857	\$11,456,689
Annual surplus (Note 7)	240,000	-	376,057
Accumulated surplus and net financial assets, beginning of year	1,392,675	1,392,675	1,016,618
Accumulated surplus and net financial assets, end of year	\$1,632,675	\$1,392,675	\$1,392,675

See accompanying notes to the financial statements

NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION

Statement of Cash Flows

Year ended March 31

	2026	2025
CHANGES IN CASH		
Operating transactions		
Annual Surplus	-	\$376,057
Adjustments for:		
Changes in non-cash working capital (Note 3)	(3,511,844)	4,991,729
	(\$3,511,844)	\$5,367,786
Investing transactions		
Net purchase of investments	(429,380)	(2,296,997)
	(\$429,380)	(\$2,296,997)
Net (decrease) increase in cash	(3,941,224)	3,070,789
Cash, beginning of year	\$7,486,156	\$4,415,367
Cash, end of year	\$3,544,932	\$7,486,156

See accompanying notes to the financial statements

NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION

Notes to the Financial Statements

March 31, 2026

1. NATURE OF OPERATIONS AND AUTHORITY

Nova Scotia Community College Foundation (the “Foundation”) was incorporated in the Province of Nova Scotia under the Societies Act on May 15, 2001. The purpose of the Foundation is to support the Nova Scotia Community College and related activities.

The Foundation is a government not-for-profit organization and, as such, is exempt from income taxes under the Income Tax Act (Canada).

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared in accordance with Canadian Public Sector Accounting Standards (“PSAS”) of the Public Sector Accounting Board (“PSAB”) of the Chartered Professional Accountants of Canada (“CPA”).

Revenue recognition

The Foundation recognizes unrestricted donations and gifts as revenue when received or receivable if the amounts to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Endowment contributions by their nature are not recognized as revenue but held as a deferred contribution indefinitely.

Investment income is recorded on an accrual basis. Restricted investment income, either as a result of external restrictions or the terms of endowment agreements, is recognized as revenue in the year in which the related conditions of the restrictions are satisfied. Unrestricted investment revenue is recognized when earned. Investments are recorded on a trade-date basis. All transaction costs associated with acquisition and disposition of investments are expensed to the statement of operations, accumulated surplus and net financial assets as incurred.

Financial instruments

Financial assets and liabilities

Financial assets and liabilities are recorded at fair value on initial recognition. The carrying amounts of the financial assets and liabilities subsequent to initial recognition of the Foundation by measurement basis are summarized as follows:

- Cash is measured at fair value
- Investments are measured at fair value
- Accounts payable and accrued liabilities are measured at cost

Unrealized changes in fair value associated with restricted and endowment investments are recognized in deferred contributions until they are realized, when they are transferred to the statement of operations.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations except for unrealized gains or losses on restricted or endowment funds which is recognized as deferred contributions until they are realized, when they are transferred to the statement of operations.

NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION

Notes to the Financial Statements

March 31, 2026

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

The Foundation does not have unrealized gains or losses related to unrestricted investments nor unrealized foreign exchange gains or losses and therefore has not presented a statement of remeasurement gains and losses.

Designated gifts

The Nova Scotia Community College incurred unallocated costs on behalf of the Foundation. The Foundation has elected to record these costs in the statement of operations with a corresponding revenue.

Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.

3. CHANGES IN NON-CASH WORKING CAPITAL

	2026	2025
Accounts receivable	\$331,185	\$175,385
Accounts payable and accrued liabilities	17,760	(231,938)
Due from/to Nova Scotia Community College	(1,130,636)	1,374,433
Deferred contributions	(2,730,153)	3,673,849
	(\$3,511,844)	\$4,991,729

4. CAPITAL GIFT

During the year the Foundation recognized donations for a contribution of non-monetary assets. The fair value of \$107,184 (2025 - \$5,000) was determined based on the estimated replacement cost of the assets gifted. These assets were in turn donated by the Foundation to the Nova Scotia Community College with these expenditures being recognized in Granting in the statement of operations at the exchange amount being the amount agreed to by the two parties.

NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION

Notes to the Financial Statements

March 31, 2026

5. DEFERRED CONTRIBUTIONS

Deferred contributions include amounts received from donors and funders that have been restricted or endowed for scholarships and bursaries, projects and other program expenditures that will occur in the future. The terms of these externally restrictions and endowments also restrict the use of net investment income earned on these funds.

	Restricted Fund	Endowment Fund	Total
Balance, Mar. 31, 2024	\$ 8,607,534	\$ 24,890,401	\$ 33,497,935
Contributions	10,244,464	2,475,254	12,719,718
Interest income	66,118	299,034	365,152
Dividend income	59,061	439,475	498,536
Unrealized gain on investments	441,530	2,152,447	2,593,977
Gain on sale of investments	42,983	197,747	240,730
Revenue recognized	(8,277,609)	(1,290,731)	(9,568,340)
Balance, Mar. 31, 2025	\$ 11,184,080	\$ 29,163,627	\$ 40,347,707
Contributions	5,623,025	628,202	6,251,227
Interest income	65,055	281,510	346,565
Dividend income	95,696	548,347	644,043
Unrealized gain on investments	474,269	3,604,991	4,079,260
Gain on sale of investments	147,875	660,543	808,418
Revenue recognized	(7,984,678)	(1,464,107)	(9,448,785)
Balance, Mar. 31, 2026	\$ 9,605,322	\$ 33,423,113	\$ 43,028,435

As a result of external restrictions and endowment the College has restricted investments of \$40,987,897 (2025 - \$35,147,636) and cash of \$2,040,538 (2025 - \$5,200,071) related to externally restricted and endowment funds. Endowed funds include \$21,150,730 (2025 - \$20,341,765) relating to the original endowed contribution.

6. FINANCIAL INSTRUMENTS

a) Financial risk factors

The Foundation has exposure to credit risk, liquidity risk, and market risk. The Foundation's Board of Directors has overall responsibility for the oversight of these risks and reviews the Foundation's policies on an ongoing basis to ensure that these risks are appropriately managed. The source of risk exposure and how each is managed is outlined below:

NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION

Notes to the Financial Statements

March 31, 2026

i) Credit risk

Credit risk is the risk of loss associated with a counterparty's inability to fulfill its payment obligation. The Foundation's principal financial assets are cash and investments, which are subject to credit risk. The carrying amount of financial assets on the statement of financial position represents the Foundation's maximum credit exposure at the balance sheet date.

ii) Liquidity risk

Liquidity risk is the risk that the Foundation will not be able to meet its financial obligations as they become due. The Foundation's objective is to have sufficient liquidity to meet its liabilities when due. The Foundation monitors its cash balances, and cash flows generated from operations to meet its requirements. As at March 31, 2026, the Foundation had cash of \$3,544,932 (2025 - \$7,486,156).

The Foundation currently has no significant cash flow requirements which cannot be met and as such has little liquidity risk.

iii) Market risk

Market risk is the risk that the fair value or cash flows of a financial instrument will fluctuate due to changes in market interest rates, market prices and changes in foreign exchange rates.

The Foundation invests in funds managed by a third-party financial institution based on policies established by the Foundation's Investment Policy. The Foundation's funds are sensitive to market fluctuations including interest rates, market prices and foreign currency. An immediate hypothetical decline of 10% in the fair value of underlying investments will impact the Foundation's investments by an approximate loss of \$4,098,790 (2025 - \$3,514,764). A hypothetical increase of 10% in unit values would have an equal increase.

b) Fair value

The Foundation evaluated the fair values of its financial statements based on the current interest rate environment, related market values and current pricing of financial instruments with comparable terms. The carrying values of cash, investments – short term, accounts payable and accrued liabilities are considered to approximate fair values due to their short-term maturity. Investments – Restricted Fund and Endowment Fund are investments in pooled funds. The fair value of the pooled funds is approximated by the Foundation's percentage ownership of the respective fund's net asset value which is determined based on the fair value of the assets held by the fund less any liabilities.

Financial instruments recorded at fair value are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

Signature:

Email: agammon95@outlook.com

NOVA SCOTIA COMMUNITY COLLEGE FOUNDATION

Notes to the Financial Statements

March 31, 2026

6. FINANCIAL INSTRUMENTS (continued)

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included with Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the assets or liability that are not based on observable market data (unobservable inputs).

The following table presents the financial instruments recorded at fair value in the statement of financial position, classified using the fair value hierarchy described above:

	<u>March 31, 2026</u>	<u>March 31, 2025</u>
	Fair Value	Fair Value
Level 1		
Investments	\$4,936,960	\$3,276,740
Level 2		
Cash	\$3,544,932	\$7,486,156
Investments	36,050,937	31,870,896
	\$ 44,532,829	\$ 42,633,792

Included in investments are amounts related to endowment totaling a fair value of \$36,050,937 (2025 - \$31,870,896) at a cost of \$31,210,300 (2025 - \$25,941,130).

c) Gain from fund distribution

During the year, the Foundation received non-cash distributions on investments totaling \$523,203 (2025 - \$341,216). These distributions represent a distribution of units by the respective investments in lieu of cash.

7. ACCUMULATED SURPLUS

The Foundation's accumulated surplus of \$1,392,675 (2025 - \$1,392,675) is not internally restricted. The Foundation has a general accumulated surplus to address any operational requirements in future years as a result of unforeseen events or circumstances. From time to time the Foundation may, within its mandate, grant amounts from the current or accumulated surplus to the Nova Scotia Community College to support areas of greatest need to advance student success and institutional priorities. In the current year a grant from the Foundation's surplus was made in the amount of \$204,710 (2025 - \$nil), representing the total of the current year surplus and included in total Granting of \$3,477,296 (2025 - \$3,283,553).